RFQ Tender No: ESERA/RFP/06/2020-2021 Eswatini Energy Regulatory Authority

Request for Qualification

Procurement of New Generation Capacity in Eswatini (Second Tranche Procurement Programme)



Date of Issue: 07 August 2020



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Request for Qualification

1 Important Notice

While all reasonable care has been taken in preparing this Request for Qualification (RFQ), the information contained herein does not purport to be comprehensive or to have been verified by the Eswatini Energy Regulatory Authority (ESERA) or by the Government or by any of their respective officers, employees, servants, agents, advisors or by any other person. Accordingly, none of ESERA, the Government, or any of their respective officers, employees, servants, agents or advisors accepts any liability or responsibility for the adequacy, accuracy or completeness of any of the information or opinions stated herein.

Save where expressly stipulated otherwise, no representation or warranty (either express or implied) is or will be given by ESERA or by the Government or any of their officers, employees, servants, agents, advisors or any other person in respect of the information or opinions contained herein, or in relation to any information or opinion contained in any Briefing Note (as defined below) issued in relation hereto.

ESERA reserves the right to amend, modify or withdraw this RFQ or to terminate or modify any of the procedures or requirements during the Second Tranche Procurement Programme (as defined below), at any time, without prior notice and without liability to compensate or reimburse any person in relation thereto.

The terms and conditions set out in this RFQ are stipulated for the express benefit of ESERA and, save as expressly stated to the contrary, may be waived at ESERA's sole discretion at any time. ESERA reserves the right to adopt any response made by any person responding to this RFQ at any time and to include such response in any procurement documentation, which may be made available, at any stage of the procurement process and without compensation, to all other persons responding to this RFQ.

Any data contained in this RFQ has been prepared for information purposes only. It does not constitute advice and should not be relied on as such. In addition, it does not constitute an offer to enter into any contract with ESERA or any Government body or any of their advisors and none of the data in this document shall be deemed to form part of any contract between ESERA or any Government body and any party. Neither any data nor any opinion contained herein constitutes an offer on behalf of ESERA or any Government body to buy or sell any investment, product or service. ESERA reserves the right to make changes to its data and opinions at any time without notice.

No party shall have any claim against ESERA or any Government body, or their respective officers, employees, servants, agents or advisors arising out of any matter relating to the Second Tranche Procurement Programme under any circumstances whatsoever, including where such claim is based on any act or omission by ESERA or by any Government body, or where such claim is based on the content of or any omission from this RFQ.

2 Definitions and interpretation

2.1 Definitions

The following words and expressions, when used with initial capital letters in this RFQ and its appendices, shall have the meanings given below.

"Appendix" means an appendix to this RFQ;

"Applicant" means a party applying or group of parties jointly applying to become a Qualified Applicant in response to this RFQ;

"Applicant Member" means a member of the Applicant;

"**Application**" means an application to qualify made in response to and in accordance with the terms and conditions of this RFQ;

"Application Fee" means the non-refundable fee stipulated in the Information Sheet that Applicants are required to pay, and which they must provide Proof of Payment of, in order to be eligible to submit an Application;

"Bid" means a bid to be submitted by a Bidder in response to and in accordance with the RFP to be issued by ESERA pursuant to the Second Tranche Procurement Programme;

"Bid Submission Deadline" means the time and date by which Bids must have been received by ESERA in accordance with Section 4.1;

"Bidder" means a Qualified Applicant who has been invited to submit a Bid in response to the RFP and who has paid the RFP Documentation Fee;

"Bidders Conference" means the conference to be held by ESERA and the Bidders to discuss the RFP as mentioned in Section 4.1;

"Briefing Note" means those written documents, each entitled a "Briefing Note", to be issued by ESERA in accordance with Section 8.2 to disseminate further instructions, programme changes, information updates, clarifications and amendments in relation to this RFQ, each such Briefing Note to be consecutively numbered and referenced accordingly;

"Business Day" means any day of the week other than Saturdays, Sundays or public holidays in Eswatini;

"Change of Control" means in respect of any person, a change in the persons who, directly or indirectly, ultimately control such person. For the purposes of this definition, the term "control", as applied to any person, means direct or indirect ownership of more than fifty percent (50%) of the outstanding capital stock or other equity interests having ordinary voting power or possession of the power to direct or cause the direction of the management of such person;

"Coercive", in relation to practices, means harming or threatening to harm, directly or indirectly, persons or their property to influence their participation in the procurement process or affect the execution of a contract;

"Collusive", in relation to practices, means a scheme or arrangement between two or more Applicants or Bidders, with or without the knowledge of ESERA, designed to establish bid prices at artificial, non-competitive levels, and "Collusion" shall be construed accordingly;

"Commercial Operation Date" or "COD" means, in respect of a Facility, the date after which all testing and commissioning have been duly completed and the Facility supplies electrical energy to the Grid;

"Consumer Price Index" or "CPI" means the consumer price index as published by the Eswatini Central Statistical Office:

"Corrupt", in relation to practices, means the offering, giving, receiving or soliciting, directly or indirectly, of anything of value to influence the action of a public official in the procurement process or in contract execution;

"Crown Land" or "CL" means those parcels of land in Eswatini that were not transferred to private ownership or demarcated as Swazi Nation Land and that are owned by and vested in His Majesty the King of Eswatini;

"Deadline for Submission of Applications" means the time and date by which Applications must have been received by ESERA as set out in the Information Sheet or such later time and date as ESERA may specify and notify the Applicants through a Briefing Note;

"Declaration Letter" means the letter signed by the Lead Member on behalf of the Applicant in the form as set out in Appendix E (Application Form 2);

"EEC" means the Eswatini Electricity Company, a government owned corporation established under Section 3 of the Eswatini Electricity Company Act, 2007 (Act 1 of 2007);

"Electricity Act" means the Electricity Act of 2007 of Eswatini;

"Emalangeni" (or "E" as used as a currency prefix) means the official currency of Eswatini;

"Energy MasterPlan" has the meaning given to it in Section 3 of this RFQ;

"Environmental Impact Assessment" or "EIA" means an environmental impact assessment, to be undertaken by Applicants and/or Bidders in accordance with the Environment Management Act of 2002 and the Environmental Audit, Assessment and Review Regulations, 2000 in relation to their proposed Projects;

"EPC" means engineering, procurement and construction;



"ESERA" means Eswatini Energy Regulatory Authority, a statutory energy regulatory body established through the Energy Regulatory Act, 2007 (Act No.2 of 2007);

"Eswatini" means the Kingdom of Eswatini, formerly known as the Kingdom of Swaziland:

"Eswatini Company" means a company which fulfils the requirements of a "Swazi Company" under the Public Procurement Act, 2011;

"Eswatini Lending/Financial Institution" means any financial institution licensed to operate in Eswatini as listed on the Eswatini Central Bank website (https://www.centralbank.org.sz);

"Eswatini National" means a citizen of the Kingdom of Eswatini, whether by birth, descent or naturalisation;

"Facility" means a biomass electricity generation plant, having a Maximum Export Capacity at the Point of Connection within the range of 1-20 MW (inclusive) to be developed, together with all the required interfaces and other facilities and equipment (including the fuel and water supply systems), by a Project Company under the Second Tranche Procurement Programme;

"Facility Substation" means, in relation to a Facility, the electricity substation to be constructed and owned by the Project Company for the purposes of connecting the Facility to the Grid, and which shall exclude the Grid Connection Equipment;

"First Tranche Procurement Programme" means the competitive tender process conducted by ESERA, in co-operation with the Minister of the MNRE, for the development of new solar photovoltaic power generation projects in Eswatini with a total capacity of circa 40 MW;

"Fraudulent", in relation to practices, means a deliberate or wilful misrepresentation or omission of facts in order to influence a procurement process or the execution of a contract:

"Good Industry Practice" means, at a particular time, those practices, methods and actions as are in accordance with good standards of skill, diligence, prudence, responsibility and foresight applicable to the international electricity generation industry which would have been expected to accomplish the desired result at the lowest reasonable cost consistent with reliability, safety and expedition; and which practices, methods and actions shall include (and shall be adjusted if necessary to take account of):

- a) the operations and maintenance guidelines recommended by the manufacturers of the plant, machinery and equipment included in the Facility; and
- b) the requirements of the Law;

"Government" means the government of Eswatini;

"Grid" means the national Grid of the EEC, consisting of all lines and substation equipment, as that system may be refurbished, modified, extended or developed from

time to time during the Term (but, for the avoidance of doubt, not including any private network used by the Facility or other customers of the EEC).

"Grid Connection Equipment" means, in relation to a Project, the transmission equipment, which excludes the Facility Substation, to be constructed for the purposes of evacuating electrical power from the Facility to the Grid as will be specified in the Grid Connection Agreement; and

"Grid Connection Agreement" means, the agreement entered into between the Project Company and the EEC in relation to a Project which sets out the terms and conditions on which the Facility will be connected to and use the Grid as described in Section 5.8;

"Implementation Agreement" means, in relation to a Project, the implementation agreement to be entered into between the Project Company and the Government as described in Section 5.8:

"Information Sheet" means the table in Appendix A of this RFQ containing key information relating to the RFQ process;

"Last Signature Date" means the date by which all of the Project Agreements are to be executed:

"Lead Developer" means, in respect of an Applicant, the Applicant Member that will manage, co-ordinate and take the leading role in the development of the Project;

"Lead Member" means, in respect of an Applicant, the Applicant Member legally authorised by all of the other Applicant Members to sign the Application and to bind the members of that Applicant;

"Maximum Export Capacity" or "MEC" means, in relation to a Facility, the maximum alternating currency capacity (in MW) that can be injected by the Facility into the Grid at the Point of Connection as authorised by the EEC, and as to be specified in the Grid Connection Agreement;

"MNRE" means the Ministry of Natural Resources and Energy of Eswatini;

"Minimum Requirements" means the requirements of this RFQ process that an Applicant must meet in order for its Application to be deemed compliant by ESERA as set out in Section 6;

"Ministry of Finance" or "MoF" means the Ministry responsible for finance in Eswatini;

"O&M" means operation and maintenance;

"Point of Connection" means, in relation to a Facility, the point at which the Facility assets connect to the Grid as will be specified in the Grid Connection Agreement;

"Post-Qualified Applicant" means a Qualified Applicant who has experienced either (i) a change of composition of the Applicant or (ii) who has experienced a Change of



Control of any Applicant Member, which change has been approved by ESERA in terms of Section 9.3.

- "Power Purchase Agreement" means, in relation to a Project, the power purchase agreement to be entered into between the Project Company and the EEC as described in Section 5.8;
- "Preferred Bidder" means a Bidder whose Project is selected by ESERA following the RFP Bid evaluation process to be a preferred Project, and who is invited to have its Project Company enter into Project Agreements and to undertake the construction, operation and maintenance of a Facility;
- "**Project**" means the design, finance, construction, operation and maintenance of a Facility and its related Facility Substation and Grid Connection Equipment by a Preferred Bidder under the Second Tranche Procurement Programme;
- "Project Agreements" means, in relation to a Project, the Implementation Agreement, the Power Purchase Agreement and the Grid Connection Agreement, each to be entered into by the Project Company as described in Section 5.8;
- "Project Company" means, in relation to a Project, a limited liability company to be incorporated by the Preferred Bidder in accordance with the company laws of Eswatini, for the purpose of entering into and implementing the Project Agreements;
- "**Proof of Payment**" means the receipt issued by ESERA to an Applicant following payment by the Applicant of the Application Fee or a bank deposit slip or electronic proof of payment generated by the Applicant's bank;
- "Proven Technology" means a technology that has a documented track record of being used in a commercial power project [(excluding proof-of-concept or prototype-piloting projects)] that has achieved commercial operations in the past ten (10) years and has been successfully in operation for at least two (2) years and is still in operation;
- "Public Body" means all branches of the Government, all Eswatini parastatals and all Government controlled or funded agencies, enterprises or funds in Eswatini. In addition, all pension and provident funds in Eswatini that are themselves funded by one or more Public Bodies and/or by the employees of one or more Public Bodies, will themselves be considered to be a Public Body;
- "Qualified Applicant" means an Applicant who has been shortlisted in accordance with the provisions of Section 7 of this RFQ;
- "Request for Proposals" or "RFP" means, in relation to the Second Tranche Procurement Programme, the request for proposals to be issued by ESERA subsequent to this RFQ process;
- "Request for Qualification" or "RFQ" means this request for qualification, including its Appendices (and including all Briefing Notes) issued by ESERA for the purpose of shortlisting Qualified Applicants to participate in the RFP process;

"RFP Documentation Fee" has the meaning given in Section 8.7;

"Second Tranche Procurement Programme" means the competitive tender process conducted by ESERA, in co-operation with the Minister of the MNRE, for the development of new biomass power generation in Eswatini with a total capacity of circa 40 MW and of which this RFQ forms part;

"SGEP" means the short-term generation expansion plan for Eswatini as described in Section 3 of this RFQ;

"Signature Date" means the date of execution of the Project Agreements or, if they are not all signed together, of the last of the Project Agreements to be executed;

"Swazi Nation Land" or "SNL" means the land in Eswatini which is vested in the Ingwenyama in Trust for the Swazi Nation and is under the rule of chiefs for the settlement of the Eswatini people;

"Tariff" has the meaning given to it in Section 5.5;

2.2 Units of measurements

The units of measurement used in this RFQ shall have the meanings given to them below:

E/kWh – means Emalangeni per kilowatt hour

E/MW – means Emalangeni per megawatt

ha - means hectare

kWh - means kilowatt hour

kV - means kilovolt; and

MW - means megawatt.

2.3 Interpretation

Save to the extent that the context or the express provisions of this RFQ otherwise require:

- (a) words importing one gender include the other gender, and words importing the singular include the plural and vice versa;
- (b) the index and headings of clauses of this RFQ are for ease of reference only and shall be ignored in construing this RFQ;
- (c) the terms "hereof", "herein", "hereby", "hereto" and similar words refer to this entire RFQ and not to any particular clause, section, appendix, part or any other subdivision of this RFQ;



- (d) references to a "Section" or an "Appendix" are to the relevant section or appendix, respectively, of this RFQ;
- (e) references to "this RFQ" or any other agreement, licence, standard or document shall be construed as a reference to this RFQ or such other agreement, licence, standard or document as amended, modified or supplemented and in effect from time to time and shall include a reference to any document which amends, modifies or supplements it, or is entered into, made or given pursuant to or in accordance with its terms;
- (f) references to legislation include any statute, by-law, regulation, rule, subordinate legislation or delegated legislation or order, and a reference to any legislation is to such legislation as amended, modified or consolidated from time to time, and to any legislation replacing it or made under it; and
- (g) all monetary amounts are expressed in Emalangeni (E), the lawful currency of Eswatini, unless the context expressly provides otherwise.

3 Introduction

The Kingdom of Eswatini is a landlocked country located in Southern Africa with a population of just over 1.3 million. Eswatini currently imports the bulk of its electricity supply from neighbouring utilities, such as Eskom in South Africa, to meet its electricity demand. Due to increased uncertainty in the security of such supplies and of tariffs in the Southern African region, the Government has decided to reduce its reliance on imported electricity by encouraging the development of more local power generation.

The Ministry of Natural Resources and Energy ("MNRE") is tasked with increasing the country's energy resilience by reducing the country's reliance on imported electricity and, in particular, by the development of local renewable energy projects which will meet the country's environmental clean energy objectives and will help underpin economic growth. Furthermore, the MNRE is committed to encouraging private sector participation in the energy sector. Over the past few years, the country has seen significant interest from independent power producers keen to exploit the opportunities for the development of new generation capacity in the country.

On 25 July 2018, the MNRE announced a new energy policy which introduced the private sector procurement of new generation capacity to be developed by independent power producers. This policy was launched with the full support of Eswatini Cabinet with the intention of fostering a partnership with the private sector and of ensuring the orderly development of the new electricity generation capacity necessary to help achieve the MNRE's strategic objectives.

In addition, and in support of the new policy, on 25 October 2018, the MNRE launched its Energy Masterplan, including the Short-term Generation Expansion Plan ("SGEP") for the energy sector. The Energy MasterPlan and SGEP have been developed by the MNRE, in consultation with key stakeholders, to provide a roadmap for the development of the new generation capacity in the country. The Energy MasterPlan and the SGEP have also been approved by Cabinet and were issued to inform the market of the MNRE's plans for the future development of the energy sector in Eswatini. The copies of the Energy MasterPlan and the SGEP can be obtained from ESERA's website using the following link:

http://www.sera.org.sz/capacity-procurement-unit.php

While the Energy MasterPlan provides a long-term roadmap for the country's energy needs with a planning horizon of 20 years, the SGEP focusses on projects that can be delivered in the short-term. The new generation capacity identified for development under the SGEP comprises:

- Solar photovoltaic ("PV") (circa 40 MW) to be developed via the First Tranche Procurement Programme
- Biomass (circa 40 MW) to be developed via the Second Tranche Procurement Programme

The new generation capacity above is being procured by the Eswatini Energy Regulatory Authority ("**ESERA**"), in co-operation with the Minister of the MNRE,



through competitive tendering processes in accordance with the requirements of the Eswatini Electricity Act of 2007.

In June 2019, ESERA launched the request for qualification process for the First Tranche Procurement Programme which culminated in the shortlisting of thirteen (13) bidders who were invited to participate in the request for proposal process which was launched in March 2020. The RFP process for the First Tranche Procurement Programme is still ongoing. This Second Tranche Procurement Process will be run as a wholly independent process from the First Tranche Procurement Programme.

ESERA has launched this Request for Qualifications ("RFQ") process in relation to the Second Tranche Procurement Programme to pre-qualify Applicants who demonstrate appropriate experience in the development of biomass power projects. The Qualified Applicants will be invited to participate in a Request for Proposal ("RFP") process intended to select Preferred Bidder(s) to undertake the Construction, Maintenance and Operation of the Projects.



4 Procurement process

4.1 Timetable

Table 4.1 shows the indicative timelines for the Second Tranche Procurement Programme. The deadline date for the submission of Applications is 06 November 2020 and it is intended that ESERA will announce the Applicants who have been shortlisted pursuant to this RFQ on or around 18 December 2020.

The Qualified Applicants will be invited by ESERA to participate in the RFP process which is targeted to be launched on 18 January 2021.

Table 4.1: Indicative timelines for RFQ and RFP processes

Item	Milestone	Date			
	RFQ process				
1	Launch of RFQ process	07 Aug 2020			
2	Last date for the submission of Request for Clarifications	16 Oct 2020			
3	Deadline for Submission of Applications	06 Nov 2020			
4	Announcement of Qualified Applicants	18 Dec 2020			
	RFP process				
5	Launch of the RFP process	18 Jan 2021			
6	Bidders' Conference	01 Mar 2021			
7	Bid Submission Deadline	16 Jul 2021			
8	Announcement of Preferred Bidders	27 Aug 2021			
9	Last Signature Date	28 Feb 2022			
10	Commercial Operation Date	28 Feb 2024			

4.2 Timetable changes

ESERA may amend the dates set out in Section 4.1 above at any time at its discretion and will notify Applicants and/or Bidders promptly of any such amendments through Briefing Notes.

5 Project requirements

This RFQ process relates, and the subsequent RFP process will relate, solely to the Second Tranche Procurement Programme of circa 40 MW biomass generation capacity.

5.1 Power plant technology

ESERA will permit only Proven Technologies to be proposed for the Second Tranche Procurement Programme. The Applicants/Bidders will be required at the RFP stage to demonstrate that all of the relevant required technologies being utilised are Proven Technologies.

Applicants must ensure that the combustion technology is clean burning and must implement emissions controls to minimise the environmental impact in line with the Equator Principles¹. Direct combustion technologies (where the biomass is combusted directly to produce electricity) or combustion technologies where biomass is used to derive biogas which is then combusted to produce electricity may be employed.

5.2 Capacity and operating regime

The Projects shall have a Maximum Export Capacity ("MEC") between one (1) MW and twenty (20) MW (inclusive) as measured at the Point of Connection ("POC").

The Projects will operate as base load generation plants which shall be fully dispatchable by the EEC and Applicants shall ensure that the Projects (including the fuel and water supply systems) are designed to be capable of operating as a base load plant.

5.3 Biomass feedstock supply arrangements

For the purposes of this RFQ, biomass that may be utilised as feedstock for the Projects includes the following:

- Forestry waste and by-products;
- Agricultural waste and by-products;
- Energy crops i.e. crops grown specifically for energy production;
- Municipal solid waste (MSW);
- Bio solids; and
- Animal waste.

It should be noted that the above list is not exhaustive, and Applicants may use a type of feedstock that does not come within the scope of the above list, provided it is approved by ESERA. To that end, Applicants are encouraged to use the clarification process (as outlined in Section 8.2) to suggest such other potential sources of

¹ More information on these requirements can be obtained from the following links: http://www.equator-principles.com/ and https://ghgprotocol.org/.



biomass as they may have identified and ESERA will assess whether these are acceptable for the Projects.

ESERA wishes to emphasise that utilising biomass for power generation should not impact negatively on food security and Applicants should carefully select their Projects to take account of this important aspect. Applicants/Bidders are responsible for obtaining all the necessary permits and other authorisations (including the ESIA) for the Projects. Applicants should expect that the relevant authorities will give due consideration to food security and land use issues as part of the permitting and authorisation processes for the Projects.

ESERA also acknowledges the complexity in securing biomass feedstock supply and therefore it is not a requirement for Applicants to have already identified feedstock suppliers at this RFQ stage. Whilst it is not a mandatory requirement for RFQ submission, ESERA strongly encourages Applicants to identify potential feedstock suppliers as soon as possible and, should they have already done so, to submit these as part of their Applications (using Application Form 5). Applications that have identified feedstock suppliers at this RFQ stage will be awarded evaluation points for feedstock supply as described in Section 7.2.

At RFP submission stage, a feasibility study demonstrating the viability of the Project and an independent assessment of the feedstock supply must be submitted. In addition, Bidders will be required (at the RFP stage) to demonstrate that they have secured, credible long-term feedstock supply arrangements that meet the requirements of the Project including base load plant operation.

ESERA recognises that, while the country is endowed with substantial biomass resources, there may be a limited number of suppliers of biomass feedstock for power generation in Eswatini. Thus, in order to ensure that the competitiveness of the process is not hampered, ESERA will allow feedstock suppliers to participate in multiple Applications at this RFQ stage and in multiple Bids at RFP stage.

5.4 Allocation of Projects

At this RFQ stage, each Application can include up to four (4) Projects in different locations and Application Forms 5, 6 and 9 shall be completed separately for each proposed Project.

Under the RFP process, no Bidder may be awarded more than two (2) Projects to develop. ESERA does not commit to awarding the full 40 MW of biomass capacity as ascribed under the Second Tranche Procurement Programme. The capacity to be awarded will, amongst other things, depend on whether ESERA considers that the Projects represent value for money for Eswatini.

5.5 Tariff

The tariff for the Second Tranche Procurement Programme, payable under the PPA, will be a two-part tariff with an energy component (E/kWh) and a capacity component (E/MW). At the RFP stage, Bidders will be required to state the tariff at which they propose to sell the electricity generated from each Project to the EEC (the "**Tariff**").



The Tariff shall be applicable at COD and shall be escalated annually in line with the Consumer Price Index ("**CPI**") or a proportion thereof.

5.6 Project sites

5.6.1 Selection of Project sites

Applicants are responsible for identifying suitable sites for their Projects. To assist the Applicants in the site selection process, ESERA has prepared a land pack which comprises the information listed below:

- Amount of new generation capacity² that can be connected at each substation in the Grid (Appendix B); and
- Maps that provide information on land tenure as well as protected areas and commercially farmed areas (Appendix C).
- Information on potential biomass resources in Eswatini (Appendix D).

The spatial data in electronic format relating to the information referred to Appendix B and Appendix C can be downloaded from the ESERA website using the following link: http://www.sera.org.sz/capacity-procurement-unit.php.

With respect to the proposed Project sites, the Applicants/Bidders shall be responsible for the following activities:

- Conducting the necessary site investigations (e.g. geotechnical, resource assessments, topographical, etc.) to ensure the suitability of the proposed site;
- Securing the rights to establish a Facility on the proposed site, by entering into appropriate contractual arrangements with the relevant parties;
- Securing the necessary feedstock supply arrangements to the site;
- Obtaining all relevant services including but not limited to water supply, waste disposal and telecommunication for the Project site; and
- Obtaining all required site permits for the proposed site, including the
 Environmental Impact Assessment ("EIA") and the other environmental
 permits, licences and authorisations as required by the laws of Eswatini, as
 well as complying with the resettlement framework. Information on the
 processes required for acquiring environmental authorisations can be obtained
 from the Eswatini Environment Authority ("EEA") website on:
 http://www.sea.org.sz/pages.asp?pid=14.

² Applicants must note that the First Tranche Procurement Programme is currently underway, thus the generation capacities provided in this document are subject to change depending on where the successful bidders from that process are located.



5.6.2 Categories of land tenure in Eswatini

Applicants should note that there are different processes to follow when securing rights to land in Eswatini, depending on whether the parcel of land is located on Swazi Nation Land ("SNL"), Crown Land ("CL") or privately-owned land. Parcels of privately-owned land can be secured on a willing-buyer, willing-seller basis, whilst SNL and CL land parcels require engagements with the chiefs, local communities and ultimately His Majesty the King.

The process for securing SNL and CL can be lengthy and complex and, consequently ESERA, together with the MNRE, will endeavour to help facilitate engagement with the relevant authorities to offer assistance to Applicants who opt for sites on SNL or CL. Notwithstanding ESERA's commitment to help facilitate such processes, the responsibility of securing sites in all circumstances remains the responsibility of the Applicant/Bidder as stated above.

It is not a requirement for Applicants to have already identified sites at this RFQ stage, but ESERA strongly encourages Applicants to identify appropriate sites as soon as possible and to submit these as part of their Applications (using Application Form 5). Applications will be evaluated and scored on the basis of the status of identifying and securing rights to the sites in accordance with Section 7.2.

While ESERA will endeavour to assist Applicants in engaging the relevant stakeholders and authorities for site acquisition, Applicants should note that neither ESERA nor the Government assumes any responsibility, nor will they provide any guarantees in relation to the securing of sites in any circumstances. Applicants will be required to acknowledge this position in the Declaration Letter.

Applicants should be aware that, if a Preferred Bidder identifies a site on SNL or CL for a Project and is subsequently unable to secure that site within the required timeframes to be set out in the RFP, then the status of Preferred Bidder in relation to that Project will be withdrawn. If the reason for the Preferred Bidder's failure to secure any such site is solely due to the relevant land authority(ies) not granting them the required rights to use the SNL or CL, then the bid bond for that specific Project will be returned to the Preferred Bidder, but Applicants should be aware that neither ESERA nor the Government will accept any liability for any such failure and the Bidder will not be entitled to any compensation in this regard.

5.7 Local participation

The areas for local participation that have been identified for the Projects are as follows:

- equity;
- debt;
- feedstock supply;
- engineering, procurement and construction ("EPC"); and
- operation and maintenance ("O&M").



The minimum levels of local participation that must be met in respect of each of the above categories are specified in Section 6.4; however Applicants are encouraged to maximise local participation in the Projects to the extent practical.

5.8 Contractual arrangements

In relation to each Project, the Project Company will be required to enter into the Project Agreements as well as certain other long-term contracts in relation to the Project. A brief description and the purpose of the Project Agreements and some of the other key related contracts is provided below.

5.8.1 The Project Agreements

(a) Implementation Agreement

The Project Company will enter into the Implementation Agreement ("IA") with the Government. The IA will set out the terms of the contractual relationship between the Project Company and the Government in relation to the development of the Project. The IA will also commit the Project Company contractually to its commitments made in its Bid in relation to the proposed levels of Eswatini participation. The term of the IA will match the Power Purchase Agreement.

(b) Power Purchase Agreement

The Project Company will be required to enter into a Power Purchase Agreement ("PPA") with the EEC. The PPA will have a term of no less than twenty (20) years starting from scheduled Commercial Operation Date and will set out the terms and conditions for the primary commercial, technical and operating relationship between the Project Company and the EEC.

The PPA will also set out the Project Company's obligations in terms of providing capacity, energy and ancillary services to the EEC and of complying with the EEC's dispatch instructions. The PPA will impose timetable and specification requirements in relation to the construction of the Facility and will require the Project Company to provide appropriate operation and maintenance services, carrying out performance tests, providing information and obtaining and maintaining insurance cover for the Facility.

(c) Grid Connection Agreement

The Grid Connection Agreement ("GCA") is to be entered into between the Project Company and EEC, acting in its capacity as the Grid operator. The GCA will set out the terms on which the Grid Connection Equipment will be built, owned and operated and the provisions relating to the connection of the Facility to the Grid, including the payment of the any applicable charges. It will also specify the operating rules applicable to the Project Company's use of the Grid. As with the IA, the term of the GCA will match the PPA.

5.8.2 Other Key Project Contracts

In addition to the Project Agreements, the Project Company will need to enter into a suite of other contracts in relation to the construction, operation and maintenance and

financing of the Project. As part of the RFP process, ESERA will require details from the Bidders in relation to the following two (2) arrangements:

(a) Fuel Supply

The Project Company will be required to enter into one or more agreements for the procurement of biomass feedstock supply for the duration of the PPA on terms (including terms as to price, transportation, handling, delivery at the site and storage) consistent with Good Industry Practice.

(b) Water Supply

The Project Company shall be responsible for obtaining all water required for the Project. The Project Company shall liaise with the local water supply authorities to secure water supplies of the required quality and quantity.



6 Minimum Requirements

Applications will be evaluated against the Minimum Requirements described below. Applicants that do not meet these requirements may be disqualified from this RFQ process at ESERA's absolute discretion.

6.1 Completeness

Applicants are required to ensure that their Applications are complete and that all required information is provided. In order for an Application to be considered as complete, the following conditions must be met:

- a) All Application Forms must be completed and submitted as required in this RFQ and using the specified format, unless such Application Form is marked 'OPTIONAL'; and
- b) the Applicant must have paid the Application Fee to ESERA and must submit Proof of Payment as required in Section 8.1.

If an incomplete Application is received, the Applicant in breach of the requirements may, at the ESERA's absolute discretion, be notified and allowed an opportunity to remedy the omission or may be disqualified from this RFQ process as contemplated in Section 7.1.

6.2 Experience

The Lead Developer of an Applicant must have experience where it has acted as a lead developer or co-developer on at least two (2) power generation plants which should comprise biomass, gas, coal, wind, solar or hydro power plants, each with an MEC greater than or equal to five (5) MW that have achieved commercial operation in the past eight (8) years.

6.3 Financial standing requirements

The Applicant shall provide evidence that the Lead Developer has:

- (a) available shareholder funds in an amount equal to at least ten million Emalangeni (E 10 000 000) per MW (based on the MEC of the largest Project proposed by the Applicant), in order to fund its equity contribution; and
- (b) available working capital of at least twenty million Emalangeni (E 20 000 000) available in order to fund its Project development activities.

The definition of shareholder funds shall be total capital employed, including net working capital, less long-term liabilities.

In addition, the Applicant must provide audited financial statements for the past three (3) years, together with the required compliance documents for each Applicant Member from their country of registration (or, where applicable, from its parent company's country of registration) as stipulated in Application Form 7 and 8.



Where an Applicant Member is a subsidiary of another entity, the financial standing of the parent company will be considered provided that a relevant letter of support from the parent company is provided.

The exchange rate for the conversion of all accounts not prepared in Emalangeni shall be the ZAR exchange rates published by the UK Financial Times, on the date of issue of this RFQ.

6.4 Eswatini participation requirements

Each Applicant must commit at all times to meet the following minimum levels of Eswatini participation in the Project:

- (a) 20% of equity in the Project Company to be allocated to Eswatini equity investors;
- (b) 20% of debt in the Project to be set aside for Eswatini Lending/Financial Institutions;
- (c) 50% of feedstock supply to originate from Eswatini;
- (d) 10% of the EPC contract value to be allocated to Eswatini registered companies and/or Eswatini Nationals; and
- (e) 10% of the O&M contract value to be allocated to Eswatini registered companies and/or Eswatini Nationals.

At this RFQ stage, Applicants are not required (as a Minimum Requirement) to have already identified local Eswatini participants but those that have will be awarded evaluation points as described in Section 7.2. At RFP stage, Bidders will be required to meet or exceed the local participation levels submitted as part of their Applications at this RFQ stage and in addition identify the local partners that they intend to use to meet those levels of local participation.

To assist the developers in identifying local partners, ESERA conducted a registration process for local companies / individuals who are interested in participating in the development of new power projects. The contact details of the interested local parties and their potential areas of interest are available for download from the ESERA website on: http://sera.org.sz/administrator/files/1559126574.pdf.

It should be noted that this information on interested local parties is provided for Applicants' information and assistance only. None of ESERA, the Government, nor any of their respective officers, employees, servants, agents or advisors makes any representations in respect of any of the registered parties and Applicants are under no obligation to use any of these registered parties. Applicants are equally entitled to join with local partners, whether registered or not, provided that the local content requirements of this RFQ are met.

In accordance with the Procurement Act, an Eswatini Company is a company that is (i) registered to conduct business in Eswatini and (ii) has a shareholding of at least 60% by Eswatini Nationals. ESERA recognises that there are local entities that are registered to conduct business in Eswatini but that do not necessarily qualify as Eswatini Companies. For the purposes of this RFQ and the subsequent RFP process,



the levels of Eswatini participation in the areas above, (excluding (b) and (c)) in a Project will be calculated as follows:

$$LP = \sum_{i=0}^{n} \frac{ES_i}{100} \times \frac{PS_i}{100}$$

Where

LP = level of local participation

n = number of local participants

ES = level of Eswatini shareholding of a particular local participant; for Eswatini Companies and Eswatini Nationals, this will automatically be 100.

PS = the project stake of a particular local participant in an identified area of the Project.

By way of an example: If Applicant A identifies 3 equity investors as follows:

- An Eswatini citizen holding 10% equity
- An Eswatini registered company with 45% Eswatini shareholding contributing 20% equity
- A foreign company contributing 70% equity

The level of Eswatini participation as far as *equity* contributions for Applicant A will therefore be calculated as follows:

$$LP = \left(\frac{100}{100} \times \frac{10}{100}\right) + \left(\frac{45}{100} \times \frac{20}{100}\right) = 19\%$$

By way of another example: If Applicant B identifies 2 equity investors as follows:

- An Eswatini registered company with 65% Eswatini shareholding contributing 30% of the equity
- A foreign company contributing 70% of the equity

The level of Eswatini participation as far as **equity** contributions for Applicant B will be calculated as follows:

$$LP = \left(\frac{100}{100} \times \frac{30}{100}\right) = 30\%$$

7 Evaluation of Applications

ESERA intends to conduct the evaluations of the Applications in two (2) stages as set out below.

7.1 Stage 1 (Compliance with Minimum Requirements)

In the Stage 1 evaluation, each Application will be evaluated to determine if it complies with the Minimum Requirements specified in Section 6. Applications that do not comply with these requirements may be disqualified at this Stage 1 at ESERA's sole and absolute discretion. Applications that meet or exceed the minimum thresholds will proceed to Stage 2 of the evaluation process.

7.2 Stage 2 (Point-based scoring)

The Stage 2 evaluation will utilise a point-based scoring approach to qualify Applications. Points out of 100 will be allocated to the Applications based on their relevant experience, financial strength, project readiness and proposed levels of Eswatini participation in the Projects as specified in Table 7-1 below.

Following completion of the Stage 2 evaluation, ESERA will select a shortlist of Qualified Applicants based on the Applications that have obtained a score of 60 or more.

Table 7-1: Point-based scoring criteria (Stage 2)

Item No.	Category	Description of criteria
1	Relevant experience (40 points)	Experience as a lead developer or co-developer of a generation project with an MEC greater than or equal to five (5) MW that have at least achieved financial close. Strong preference will be given for biomass or other thermal plants in Africa.
		Additional demonstrated experience of Applicant relevant to the Projects.
2	Financial standing (25 points)	Financial strength of Lead Developer (or parent company)
	Project readiness (20 points)	 Project definition (capacity, site identification and secured site rights, status of the EIA process) Identification of potential feedstock suppliers
3		Identification of potential feedstock suppliers Identification of local partners
		Feasibility study on the Project including assessment of biomass feedstock supply
		Other development work conducted on the Project
	Eswatini participation (15 points)	Proposed levels of equity in the Project Company to be held by Eswatini equity investors that are above the applicable minimum threshold
		Proposed levels of debt funding in the Projects by Eswatini Lending/Financial Institutions that are above the applicable minimum threshold
4		Proposed levels of feedstock to originate from Eswatini that are above the applicable minimum threshold
		 Proposed levels of EPC contract value to be allocated to Eswatini registered companies and/or Eswatini Nationals that are above the applicable minimum threshold
		Proposed levels of O&M contract value to be allocated to Eswatini registered companies and/or Eswatini citizens that are above the applicable minimum threshold





8 Request for Qualification Requirements

8.1 Application Fee

Applicants are required to pay a non-refundable Application Fee to ESERA prior to the Deadline for Submission of Applications in order to be eligible to submit an Application pursuant to this RFQ. The Application Fee amount and ESERA banking details are specified in the Information Sheet. The Application Fee shall be paid free of any deductions including any taxes, bank charges, foreign exchange transfer charges, etc. Applicants are required to include the Proof of Payment of the Application Fee (as required in Application Form 10) as part of the Application. Applicants who do not include the Proof of Payment will be disqualified from this RFQ process.

8.2 Clarification of RFQ

All clarifications requests from prospective Applicants regarding this RFQ shall be e-mailed to the Capacity Procurement Manager at the e-mail address provided in the Information Sheet.

ESERA will respond to any request for clarification in the form of Briefing Notes, provided that such request is received no later the date specified in Section 4.1. Briefing Notes will be published on the ESERA website and Applicants are advised to check the ESERA website regularly for any notices or Briefing Notes during this RFQ process.

8.3 Correspondence from Applicants

All correspondence from the Applicants to ESERA shall be conducted through the Lead Member and shall be sent by e-mail to the Capacity Procurement Manager at the email address provided in the Information Sheet. All such correspondence must clearly indicate the name of the sender, their position and the name of their organisation.

8.4 Language of Applications

The Application, as well as all correspondence and documents relating to this RFQ exchanged by the Applicants and ESERA, shall be written in the English language. All supporting documents and printed literature that form part of the Application may be in another language, provided they are accompanied by an accurate translation of the relevant passages into English, in which case, for purposes of interpretation of the Application, the English version shall govern.

8.5 Format of Applications

Applicants should read the entire RFQ thoroughly before preparing an Application. Applicants shall prepare their responses in the format specified in this RFQ.

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8.6 Submission of Applications

8.6.1 Method of delivery

Applicants are required to submit their Applications electronically by sending an email to the Capacity Procurement Manager on or before the Deadline for Submission of Applications. The Applications must be in non-editable pdf format. In addition, the documents must require a password to open and the password must be included in the submission email.

It should be noted that the attachment size for each email shall not exceed 5 MB and Applicants are allowed to send multiple emails which shall be numbered accordingly (i.e. Email 1 of 2, Email 2 of 2, etc.). It is the Applicants' responsibility to ensure that the submission email(s) are received by ESERA on time. ESERA will not be liable for Applications that are late due to issues with email transmission.

8.6.2 Deadline for Submission of Applications

The Deadline for Submission of the Application is as stated in the Information Sheet. On or before this date, Applicants must submit their Applications to ESERA as described in Section 8.6.1 above.

ESERA may, at its discretion, extend the Deadline for Submission of Applications by issuing a Briefing Note, in which case all the provisions of this RFQ relating to the previous deadline shall thereafter be relate to the deadline as extended.

8.6.3 Late submissions

Any Application received by ESERA after the Deadline for Submission of Applications will not be considered by ESERA.

8.7 RFP Documentation Fee

ESERA will issue invitations to Qualified Applicants for them to participate in the RFP process. Upon receiving the invitations, the Qualified Applicants will be required to pay a non-refundable fee of fifty thousand Emalangeni (E 50 000) in order to receive the RFP documentation (the "RFP Documentation Fee").

8.8 Bid bonds

Qualified Applicants will be required to submit a bid bond to ESERA together with their Bid submission at RFP stage. The bid bond shall be a bank guarantee issued by a registered bank in Eswatini and shall be in an amount of:

- (a) one million five hundred thousand Emalangeni (E 1 500 000), for a Project with an MEC between 1 MW and 10 MW; or
- (b) two million Emalangeni (E 2 000 000), for a Project with an MEC of greater than 10 MW up to 20 MW.

8.9 Development Fee

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Successful Bidders will be required to pay a non-refundable development fee upon signing of the Project Agreements at Signature Date. The development fee will be determined as the amount equal to three hundred thousand Emalangeni (E 300 000) per MW (based on the MEC of the Project).

9 Terms and conditions of RFQ

Applicants submitting an Application will be deemed to have done so on the basis of this RFQ and on the basis that they acknowledge and accept the terms and conditions of this Section 9.

9.1 Non-eligible persons

The following parties are not eligible to be an Applicant Member or to participate in any capacity in this RFQ process:

- (a) Employees of the MNRE, MoF, ESERA, EEC, or of any Government body;
- (b) Public Bodies, save for pension and provident funds in Eswatini that are themselves funded by one or more Public Bodies and/or by the employees of one or more Public Bodies;
- (c) Parties who are advising the MNRE, MoF, ESERA, EEC, or any Government body on any of the Projects;
- (d) Parties who have been found guilty in a court of law of fraud or corruption related crimes within the past five (5) years; and
- (e) Individuals and firms who are named on the 'List of Debarred Entities' by the African Development Bank Group or the 'World Bank Listing of Ineligible Firms and Individuals'.

A Qualified Applicant may be disqualified from the RFP process if evidence emerges between the date of qualification through to the announcement of the Preferred Bidder which suggests that the Qualified Applicant no longer meets the necessary requirements of this RFQ. ESERA reserves the right, in any such situation, to require further supporting evidence to enable it to re-assess the Qualified Applicant's status on any aspect of the qualification criteria.

9.2 Acknowledgement of Law

By the time of submitting its Application, each Applicant is required to become fully acquainted with the laws of Eswatini related to the subject matter of the Second Tranche Procurement Programme, and to declare that it will comply with such laws. The declaration required to be made is set out in Application Form 2.

9.3 Change in membership of Applicant

The Applicants shall note the following with regards to any change in the membership of an Applicant:

- (a) No change is permitted to an Application or to the membership of an Applicant, after submission of the Application without the prior written consent of ESERA.
- (b) In the event that an Applicant undergoes a change in its membership or in the event of a Change of Control of an Applicant Member, the Lead Member shall



promptly notify ESERA and ESERA reserves the right to require the relevant entity and/or the relevant Applicant Member(s) to supply such further information so as to enable ESERA to fully consider the impact of such a change.

- (c) If an event contemplated in paragraphs (a) or (b) above occurs, the Applicant may be required to re-qualify in accordance with the terms of this RFQ, which re-qualification shall be at ESERA's sole discretion. Upon being notified by ESERA that it has re-qualified, such Applicant shall constitute a Post-Qualified Applicant.
- (d) ESERA is not obliged to consider any extension of time in relation to any stage of this RFQ or RFP processes on the account of any change in any Applicant membership (as contemplated above).
- (e) The RFQ evaluation process applicable to the Applicants shall similarly apply to any person seeking to qualify as a Post-Qualified Applicant.
- (f) ESERA shall notify any Applicant seeking to become a Post-Qualified Applicant whether or not it has been successful in its Application, as soon as is reasonably possible after receipt of all information required from such party. The decision of ESERA in this regard shall be in its sole discretion, shall be final and binding, and not subject to appeal.
- (g) Any decision with regard to Post-Qualified Applicants shall be announced to all the other Qualified Applicants by ESERA.
- (h) Should the composition of an Applicant change without ESERA's prior written consent, or should or a Change of Control of an Applicant Member occur, ESERA shall be entitled in its sole discretion to disqualify the Applicant from participating in any further stages of this RFQ or RFP processes, or to allow the Applicant to continue in this RFQ or RFP processes, subject to such conditions as ESERA determines appropriate.

9.4 Cost of submitting Applications

Each Applicant shall bear all of its costs (of whatsoever nature) associated with the preparation and submission of its Application. ESERA will in no way be responsible or liable for those costs, regardless of the conduct or outcome of the qualification process.

9.5 Confidentiality

In submitting an Application, each Applicant Member agrees to keep its Application confidential from third parties other than ESERA. ESERA undertakes to share the Application only with the parties who are required to evaluate and assess Applications for the purposes of the Second Tranche Procurement Programme.

All information and data submitted by an Applicant shall become the sole property of ESERA, with the exception of copyrighted material, trade secrets or other proprietary information clearly identified as such by the Applicant. Applicants, by virtue of their

Applications, agree to indemnify ESERA and hold it harmless from any loss, damage, liabilities, claims, actions, proceedings, demands, costs, charges or expenses of whatsoever nature suffered by ESERA arising out of or in connection with its refusal to disclose materials marked confidential, trade secret or other proprietary information to any person seeking access thereto.

The provisions of this Section 9.5 shall not apply to any information which is made available as required by any law or any regulatory authority, or which is or becomes public knowledge, other than by way of breach of this Section 9.5 or which was in the possession of such party prior to its disclosure or which is received from a third party who lawfully acquired and is under no obligation restricting its disclosure.

Each Qualified Applicant, its subcontractors and its agents and advisors may be required to sign the confidentiality undertakings as shall be included within the RFP documentation. All confidential information disclosed to the Qualified Applicant or to the Post-Qualified Applicant, subcontractors and their agents and advisors shall remain the property of ESERA and shall be returned to ESERA on demand.

9.6 Corrupt gifts and payments

ESERA requires that Applicants observe the highest standards of ethics during the procurement and execution of the Projects. In this respect ESERA will:

- (a) reject any proposal if it determines that the Applicant in question has, directly or through an agent, engaged in Corrupt, Fraudulent, Collusive or Coercive practices in competing for qualification; and
- (b) sanction a firm or individual, including declaring them ineligible to be awarded a contract by ESERA, either indefinitely or for a stated period of time, if it at any time determines that they have, directly or through an agent, engaged, in Corrupt, Fraudulent, Collusive or Coercive practices in competing for, or in executing, an ESERA contract.

9.7 No contractual obligations

This RFQ does not constitute an offer by ESERA to enter into a contractual relationship with any Applicant but is merely a solicitation of Applications to select parties who shall be entitled to submit Bids for the Projects in response to the RFP.

9.8 No Collusion

Applicants are prohibited from engaging in Collusion in respect of the Second Tranche Procurement Programme with anyone in general and not just other Applicants. In submitting an Application, each Applicant certifies that its Application:

- (a) has been prepared without consultation, communication or agreement for restricting competition with any other Applicant, member of another Applicant, or any other competitor or potential competitor;
- (b) has not been disclosed by it, nor will it be disclosed by it to any other Applicant, member of another Applicant, or any competitor or potential competitor; and

(c) no attempt has been made or will be made by it to induce any other person not to submit an Application for the purpose of restricting competition.

9.9 Non-compliance

- (a) Any material failure on the part of an Applicant to comply with the terms of this RFQ, read together with the Briefing Notes, may result in its Application being treated as non-compliant.
- (b) ESERA reserves the right to reject any non-compliant Application without further evaluation.
- (c) Any Application received without all information or data requested in terms of this RFQ, or with insufficient information for substantive evaluation thereof, will be marked as incomplete and may at ESERA's sole and absolute discretion be rejected.

9.10 Signing requirements

Each Applicant shall have a representative Lead Member that will be authorised to sign the Application and make statements on behalf of and receive instructions on behalf of the members of the Applicant.

The Lead Member is required to sign the Declaration Letter (as provided in Application Form 2) confirming that, inter alia, all documentation forming part of the Application is factually correct and true, that the Application shall remain valid for a period of at least one hundred and eighty (180) days after the Deadline for Submission of Applications and that each Applicant Member agrees to be bound by the terms of this RFQ.

9.11 ESERA's discretion

Where it is stipulated in this RFQ that ESERA's prior written consent shall be required, the determination by ESERA as to whether to grant or refuse such consent shall be at ESERA's sole and absolute discretion, and the decision with regard thereto shall be final and binding.

9.12 Governing Law

This RFQ shall be governed by and construed in accordance with the laws of Eswatini.

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Appendix A Information Sheet

Item	Description		
RFQ Tender No.	RFQ Tender No. ESERA/RFP/06/2020-2021		
Application Fee amount (non-refundable)	Ten thousand Emalangeni (E 10 000)		
ESERA banking details	Account Holder: Eswatini Energy Regulatory Authority		
	Bank Name: Nedbank Eswatini		
	Account No: 20000596311		
	Branch Code: 360164		
	Branch Name: Mbabane		
	Swift Code: NESWSZMX		
ESERA Address	The Capacity Procurement Manager		
	Eswatini Energy Regulatory Authority		
	1 st Floor		
	RHUS Office Park		
	Karl Grant Street		
	Mbabane		
	Eswatini		
Deadline for submission of Applications	12:00 noon (Central African Time), 06 November 2020		
Communication to ESERA relating to this	The Capacity Procurement Manager		
RFQ including requests for clarifications should be e-mailed to:	Mr Mphumuzi Maziya		
	Email address: mphumuzim@esera.org.sz		

Appendix B Summary of indicative Grid capacity

This Appendix is intended to provide information to stakeholders of the potential capacity available on the EEC transmission network to facilitate connection of new generation projects. Applicants must note that the First Tranche Procurement Programme is currently underway, thus the generation capacities provided in this document are subject to change depending on where the successful bidders from that process are located. The capacities indicated may also change due to other projects undertaken by the EEC.

The information contained in this Appendix does not constitute advice. It is a guideline to assist stakeholders. The compilers hereof make no representations regarding the suitability of the information to be used for any other purpose. All information is provided "AS IS" without warranty of any kind and is subject to change without notice.

The entire risk arising out of the use of this information remains with the Applicants. In no event shall the compilers be liable for any direct, consequential, incidental, special, punitive, or any other damages whatsoever. Furthermore, the compliers make no representation or warranty as to the accuracy, reliability, validity, or completeness of the information in this Appendix. It has been prepared based on the best available information and represents the most up-to-date information that was available at the time it was released.

Applicants/Bidders will still be required to submit a grid connection application to the EEC for each Project and the response thereto will be the final conclusion of the new generation capacity that can be connected at a specific site.

Table B-1 shows the indicative maximum capacities for different voltage levels at transmission substations on the EEC Grid. In relation to each substation, where N/A ("Not Applicable") is denoted at a particular voltage level, it means that that voltage level is not available at that substation.

Table B-1: Indicative maximum capacities for each voltage level at each EEC substation

	Active Power (MW)			
Substation	Voltage Level			
	11 kV	66 kV	132 kV	
Balekane 66/11 kV	13.75	15.5	N/A	
Big Bend 1 66/11 kV	14.5	40.75	N/A	
Big Bend 2 66/11 kV	18	16.75	IN/A	
Dvokolwako (Mbuluzi) 66/11 kV	4.5	15	N/A	
Edwaleni 132 kV busbar	N/A	N/A	455	
Endzingeni 66/11 kV	4.35	18.75	N/A	
Ezulwini 66/11 kV	8	46.5	N/A	
Hlathikulu 66/11 kV	5.1	22.25	N/A	

	Active Power (MW)		
Substation	Voltage Level		
	11 kV	66 kV	132 kV
Helehele 1 132/66			
Helehele 2 132/66	N/A	112.5	195
Helehele 3 132/66			
KaLanga 132/66/11 kV	7	20.75	25.5
Kent Rock 1 66/11 kV	20	40	N/A
Kent Rock 2 66/11 kV	26.25	40	N/A
Lobamba 66/11 kV	39	40.5	N/A
Magwabayi 66/11 kV	16	40	N/A
Magwabayi 66/11 kV	16	49	N/A
Malkerns 66/11 kV	9.75	29.5	N/A
Maloma 66/11 kV	5	6	N/A
Mankayane 66/11 kV	4.925	10.75	N/A
Manzini 66/11 kV	17.25	45.5	N/A
Manzini North (Moses Hlope) 1 132/11 kV	17.5	N/A	130
Manzini North (Moses Hlope) 2 132/11 kV	21.5	N/A	
Matsapha 66/11 kV	18	45	N/A
Mayiwane (HHN) 66/11 kV	4.2	5.4	N/A
Lawuba 66/11 kV	7.4	9.8	N/A
Mhlambanyatsi 6.6/66 kV	N/A	21	N/A
Mhlume (Section 17) 66/11 kV	5.25	6.1	N/A
Mnkinkomo 132/11 kV	31.25	N/A	
Mnkinkomo 132/11 kV	35.25	N/A	160
Mpaka 66/11 kV	3	13.25	N/A
Mpisi 66/11 kV	9.25	32.5	N/A
Ncandweni 132/66/11 kV	6	28.65	32.5

		Active Power (MW)		
Substation		Voltage Level		
	11 kV	66 kV	132 kV	
Ndzevane* 66/11 kV	8.5	16.5	N/A	
New Ngwenya 66/11 kV	9.25	68.5	N/A	
Ngomane 66/11 kV	7	9	N/A	
Nhlangano 1 66/11 kV	8.5	40	N/A	
Nhlangano 2 132/66/11 kV	9.625	45.25	129.79	
Nkhaba 66/11 kV	4.675	14.25	N/A	
Nkoyoyo 66/11 kV	10.125	33	N/A	
Nsoko 66/11 kV	8	12.25	N/A	
Old Ngwenya 66/11 kV	5.35	45	N/A	
Pigg's Peak 66/11 kV	16.5	17.5	N/A	
Pine Valley 66/11 kV	7	17.5	N/A	
River Bank 66/11 kV	8.65	11.25	N/A	
Sidvokodvo 66/11 kV	5.55	29.5	N/A	
Sihhoye 66/11 kV	8.3	8	N/A	
Sikhuphe 66/11 kV	7.75	10.25	N/A	
Simunye 66/11 kV	6.4	8	N/A	
Siphocosini 66/11 kV	4.75	24.25	N/A	
Siteki 66/11 kV	7.85	10.7	N/A	
Sithobela 66/11 kV	4.75	15.9	N/A	
St Philips 66/11 kV	6.995	8.1	N/A	
Stonehenge 66/11 kV	49	115	152.5	
Swazi Paper Mill 66/11 kV	9	41.25	N/A	
Tabankulu 66/11 kV	7	7.25	N/A	

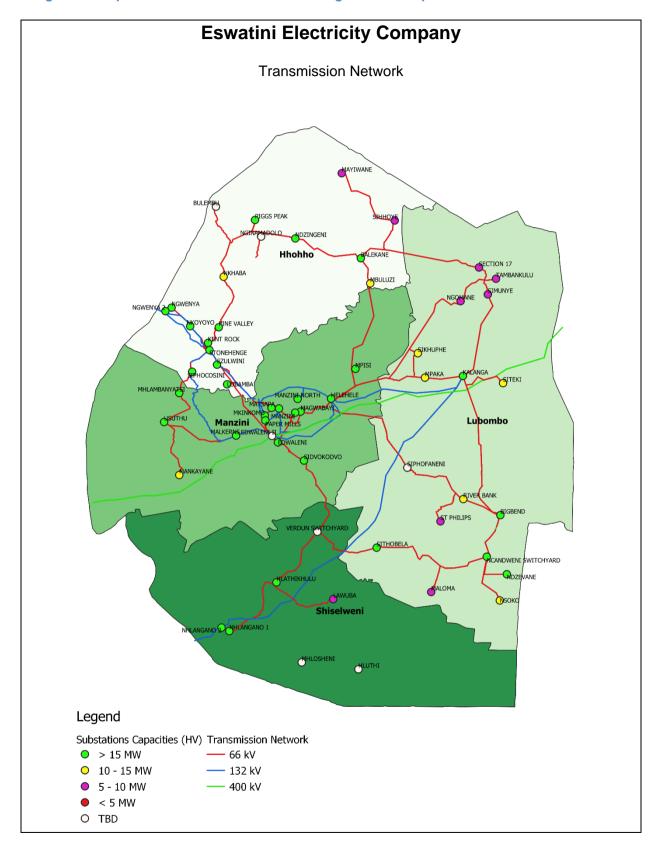
	Active Power (MW)			
Substation	Voltage Level			
	11 kV	66 kV	132 kV	
Thomson 66/11 kV	16.465	62.5	N/A	
Usuthu 66/11 kV	2.75	19.5	N/A	

^{*} Ndzevane 66/11 kV substation is planned to be commissioned by the end of 2020

Figure B-1 below provides a spatial view of the capacities at 66 kV or 132 kV as provided in Table B-1. This map must be viewed in conjunction with Table B-1 in order to determine the actual capacity available at each voltage level in a specific substation. The spatial data in electronic format for this map can be downloaded from the ESERA website using the following link: http://www.sera.org.sz/capacity-procurement-unit.php.

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Figure B-1: Spatial view of indicative maximum generation capacities for each EEC substation

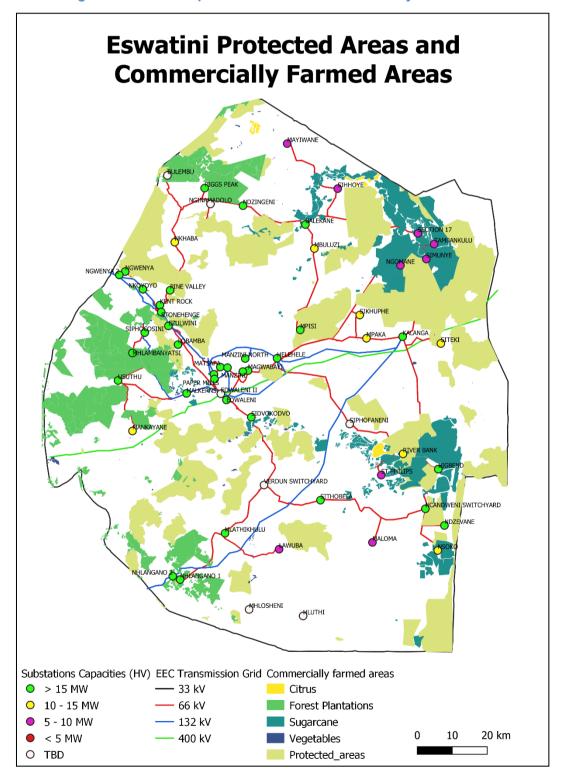


Appendix C Protected areas, commercially farmed areas, and land tenure information

Figure C-1 shows protected and commercially farmed areas in the Kingdom of Eswatini.

The spatial data in electronic format for this map can be downloaded from the ESERA website using the following link: http://www.sera.org.sz/capacity-procurement-unit.php

Figure C-1: Eswatini protected areas and commercially farmed areas



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Figure C-2 shows the land tenure in Eswatini alongside the EEC Transmission network. The spatial data in electronic format for this map can be downloaded from the ESERA website using the following link: http://www.sera.org.sz/capacity-procurement-unit.php

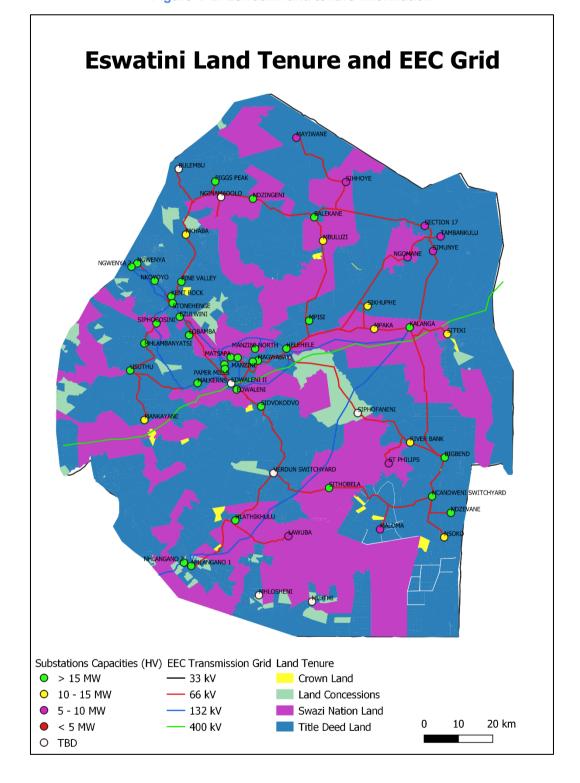


Figure C-2: Eswatini land tenure information

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Appendix D Information on Biomass in Eswatini

The information contained in this Appendix does not constitute advice. It is a guideline to assist stakeholders. The compilers hereof make no representations regarding the suitability of the information to be used for any other purpose. All information is provided "AS IS" without warranty of any kind and is subject to change without notice.

The entire risk arising out of the use of this information remains with the Applicants. In no event shall the compilers be liable for any direct, consequential, incidental, special, punitive, or any other damages whatsoever. Furthermore, the compliers make no representation or warranty as to the accuracy, reliability, validity, or completeness of the information in this Appendix. It has been prepared based on the best available information and represents the most up-to-date information that was available at the time it was released.

Bagasse (excerpts from Energy Masterplan)

Eswatini operates three sugar mills, Mhlume Mill, Simunye Mill and Ubombo Mill, all situated in the eastern part of the country. The first two mills are operated by the Royal Eswatini Sugar Corporation (RESC), and the third is operated by Ubombo Sugar Limited. The three mills produce sugar from sugarcane grown in Eswatini. Sugar processing has two major by-products, bagasse and molasses. Bagasse is used with wood chips in boilers to produce process steam that is also used for power generation.

For more information on the sugar industry in Eswatini, Applicants can reach the Eswatini Sugar Association at http://www.esa.co.sz/

Woodchips (excerpts from Energy Masterplan)

The use of wood chips in Eswatini is on the rise due to increased demand by sugar companies for use in co-generation. In 2018, the average annual demand for wood chips by the sugar industry was approximately 206,000 tonnes. The timber industry has indicated that it has the potential to increase the fuel supply to meet new biomass power generation through the provision of wood chips and forestry waste.

Municipal Solid Waste

The information in Figures D-1 and D2 below is extracted from the 2017 National Inventory on Open Burning Practices and Unintentional Persistent Organic Pollutants (UPOP) Releases. The report was prepared for the Eswatini Environmental Authority by UNIDO and a copy of the full report can be downloaded from the ESERA website: http://www.sera.org.sz/capacity-procurement-unit.php.

In 2017 the total amount of waste generated was around 230 000 tonnes of which 42% was generated in urban areas, whilst 58% was produced in rural areas. Figure D-1 shows the level of waste generation in Eswatini and Figure D-2 shows the different landfill sites in urban areas in Eswatini.

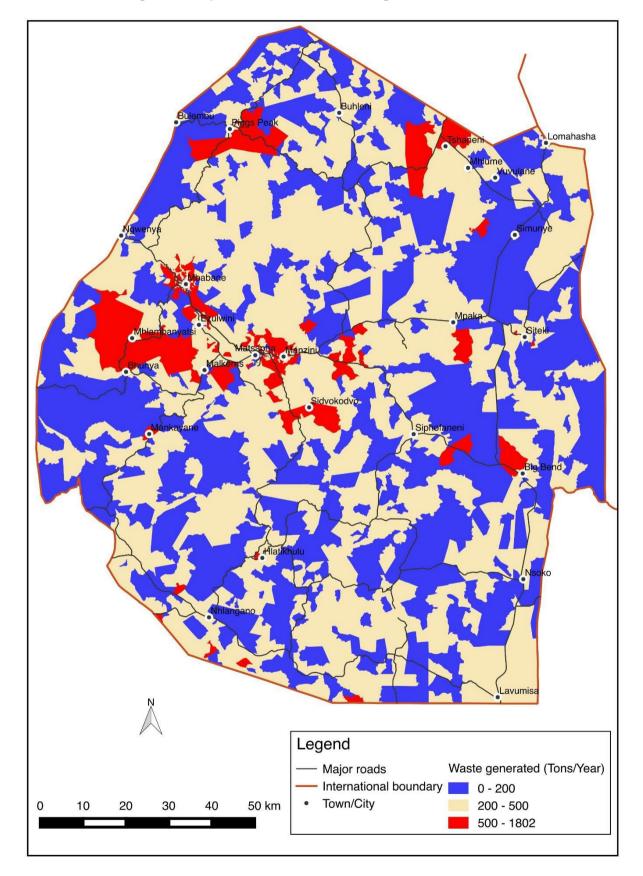


Figure D-1: Spatial distribution of waste generated in Eswatini

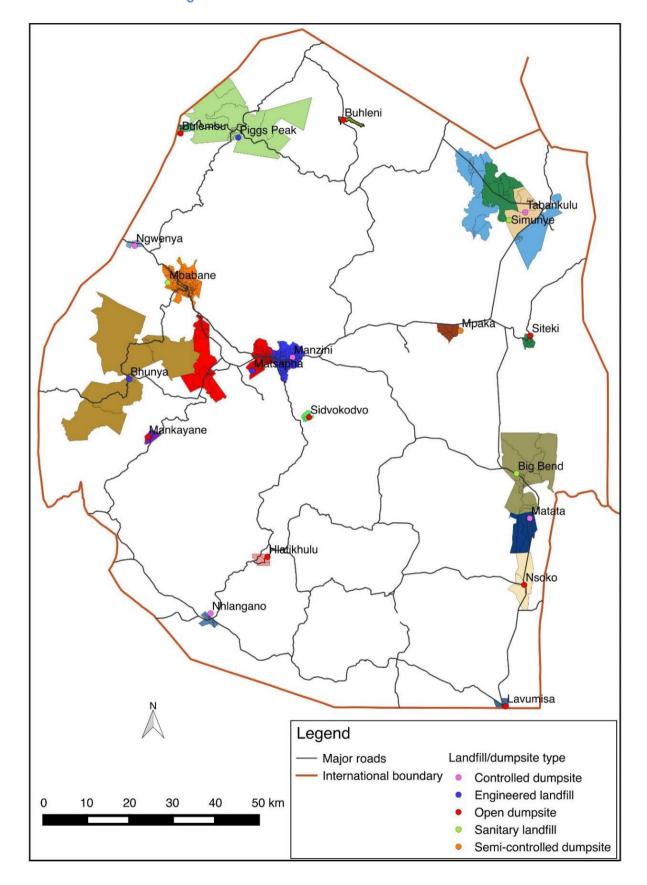


Figure D-2: Landfills in Urban Areas in Eswatini



Appendix E Application Forms

Applicants shall complete and submit their Applications using the Application Forms in this Appendix E in accordance with the requirements of this RFQ. These Application Forms represent a key aspect of the evaluation process and failure to complete and submit any of them may result in the Application being rejected and the Applicant disqualified from this RFQ process. All information must be included in the Application Forms. It should be noted that links to external sites or documents will not be considered by ESERA.

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APPLICANT IDENTITY:		DATE:
APPLICATION FORM 1: COVERING LETTER		

Notes to Applicants: Applicants shall provide a cover letter prepared in the letter head of the Lead Member to accompany their Applications.

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APPLICANT IDENTITY:		DATE:
APPLICATION FORM 2: DECLARATION LETTER		

Notes to Applicants: Applicants shall submit a Declaration Letter in the form set out below prepared on the letterhead of the Lead Member.

Capacity Procurement Manager Eswatini Energy Regulatory Authority Karl Grant Street, Mbabane, Eswatini Email address: mphumuzim@esera.org.sz

Tel: +268 2404 2103/2404 8425

[Date]

Dear Sir

RE: REQUEST FOR QUALIFICATION FOR THE SECOND TRANCHE PROCUREMENT PROGRAMME

Capitalised terms utilised in this letter shall have the same meaning as ascribed thereto in the RFQ, unless the context indicates otherwise.

In making this Application, we, as the Lead Member on behalf of ourselves and our Applicant group of [insert identity of Applicant Members]:

- 1. agree to abide the terms of the RFQ and, insofar as obligations are imposed on the Applicant, agree to be bound thereto;
- 2. confirm that all documentation forming part of this Application is factually accurate and correct;
- 3. confirm that this Application shall remain valid for a period of at least one hundred and eighty (180) days after the Deadline for Submission of Applications;
- 4. declare that we accept the authority of the ESERA to organise, facilitate and evaluate the Applications for the Second Tranche Procurement Programme;
- 5. declare that we are or, if we become qualified under the RFQ, then we shall become, fully acquainted with the laws of Eswatini in relation to the subject matter of the Second Tranche Procurement Programme and, in making this Application, as well as any subsequent Bid should we be selected as a Qualified Applicant, we shall comply fully with the terms thereof;
- 6. commit to meeting the minimum levels of local participation in the Project as stipulated in Application Form 9;
- 7. acknowledge that we bear full responsibility for securing the site(s) identified for our Project(s) in accordance with the terms of the RFQ; and
- 8. hereby certify that this Application:
 - (a) has been prepared without consultation, communication or agreement for restricting competition with any other Applicant, member of another Applicant, or any other competitor or potential competitor;

- (b) has not been disclosed by us, nor will it be disclosed by us to any other Applicant, member of another Applicant, or any competitor or potential competitor; and
- (c) no attempt has been made or will be made by us to induce any other person not to submit an Application for the purpose of restricting competition.

Yours faithfully
Name:
Designation:
Who warrants his authority hereto.

APPLICANT IDENTITY:		DATE:
APPLICATION FORM 3: APPLICANT MEMBERSHIP		

- ESERA acknowledges that at this RFQ stage, Applicants may not have identified all Applicant Members that will be included in their consortium at RFP stage. Hence at this RFQ stage, ESERA does not require Applicant Members seeking to qualify as a consortium or joint venture to have established any legal entity or to be formally bound to each other in any way. For the purposes of this RFQ, as a minimum the details of the following Applicant Members must be included in this Application Form:
 - (1) The Lead Member; and
 - (2) The Lead Developer (if different from Lead Member).
- The details of Applicant Members (other than the Lead Member and Lead Developer)
 if already identified at RFQ stage shall be provided. Letters of association must be
 submitted for such Applicant Members. It should be noted that Applicants who have
 identified other Applicant Members other than the Lead Member and Lead Developer
 will obtain evaluation points as described in Section 7.2.
- Any change in the Applicant Members subsequent to becoming a Qualified Applicant shall be subject to the provisions of Section 9.3.

Item No	Description	Details
1.	Name of Applicant Member	
2.	Main role of Member in the Project (Lead Member/Lead Developer/Equity Member/financial advisor)	
3.	Country of registration/incorporation	
4.	Type of entity (company, close corporation, limited partnership, etc.)	
5.	Company registration/Incorporation number	
6.	Principal office address, Telephone No, and email address	
7.	Regional office address and Telephone No and email address	
8.	Contact person: Name, position, telephone numbers and email address	
9.	Percentage shareholding in Project Company (if applicable)	
10.	Lead Member of Applicant	

APPLICANT IDENTITY:		DATE:
APPLICATION FORM 4: APPLICANT'S RELEVANT EXPERIENCE		

- Applicants are to provide complete evidence of experience as a lead developer or codeveloper on generation projects of capacity greater or equal to five (5) MW that have at least achieved financial close in the past eight (8) years. Strong preference will be given for biomass and other thermal projects in Africa as specified in Section 7.2.
- 2 For each project, the Applicants shall provide the following information:
 - (a) plant name and location;
 - (b) installed MW capacity;
 - (c) brief description of the project and the technology;
 - (d) the manufacturers and/or suppliers of main equipment;
 - (e) equity shareholding percentage and percentage of debt provided to the project by the Applicant Member;
 - (f) the role of the Applicant Member in the project;
 - (g) a brief description of the grid infrastructure constructed for the listed projects;
 - (h) name, address email and telephone contact details of the project company and its managing director;
 - (i) letter from the off taker as evidence of achievement of commercial operation date; where commercial operation has not been achieved, letter from the lead arranger or financier as evidence of achievement of financial close; and
 - (j) letter from a certified chartered accountant confirming the shareholding of the Applicant Member in the project at financial close / commercial operation date.

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APPLICANT IDENTITY:		DATE:
APPLICATION FORM 5: PROJECT INFORMATION		

Note to Applicants: This Application Form contains a total of two (2) forms (Application Forms 5.1-5.2). It should be noted that Application Form 5.2 is optional

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APPLICANT IDENTITY:		DATE:
APPLICATION FOR	M 5.1: PROJECT DEFINITION	

- Applicants are to provide information about their proposed Projects by completing this Application Form. It should be noted that Projects should be limited to biomass as described in Section 5 of this RFQ.
- If more than one Project has been identified by the Applicant, then this Application Form shall be completed for each identified Project. As specified in Section 5.4, each Application shall include no more than four (4) Projects.

Item No	Information	Details
1.	Feedstock type(s) (e.g. bagasse, woodchips, MSW, etc)	
2.	Power plant combustion technology	
3.	Brief description of proposed Project (i.e. overview of key sub-systems to be employed).	
4.	Indicative capacity of Project (in MW). This shall comply with the capacity range specified in Section 5.2 of this RFQ.	
5.	Proposed location of Project (provide GPS co-ordinates, maps, footprints, etc.).	
6.	Proposed grid connection arrangements (provide a single line diagram showing the connection to the EEC Grid)	
7.	Indicative construction timeframe for the Project	
8.	Any particularly unique, innovative, and/or beneficial aspects of the proposed Project	

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APPLICANT IDENTITY:		DATE:
APPLICATION FORM 5.2: FEEDSTOCK SUPPLIERS (OPTIONAL)		

- Where feedstock suppliers have been identified, Applicants may provide details of such suppliers using this Application Form. In addition, Applications must provide letters of support / interest from the identified feedstock suppliers.
- If more than one Project has been identified by the Applicant, then this Application Form shall be completed for each identified Project. As specified in Section 5.4, each Application shall include no more than four (4) Projects.

Item No.	Feedstock supplier name	Feedstock type(s)	Origin of feedstock	Proposed annual volumes (tons / annum)
1.				
2.				
3.				
4.				

APPLICANT IDENTITY:		DATE:
APPLICATION FOR	M 6: PROJECT READINESS	

- Applicants are to provide information on the readiness of their proposed Projects identified in Application Form 5 by completing the table provided below.
- If more than one Project has been identified by the Applicant, then this Application Form shall be completed for each identified Project. As specified in Section 5.4, each Application shall have no more than four (4) Projects.

Item No	Criteria	Details
1.	Has there been any engagement with the rightful owners of the parcels of land (if identified) where the Project is proposed to be located? If yes, please provide details and documentary evidence (e.g. land agreements, records of negotiations, etc.)	
2.	Have there been any feasibility studies conducted for the Project? If yes, please provide details and documentary evidence (e.g. any reports, assessments, etc.)	
3.	Have there been any Environment Impact Assessment ("EIA") studies done on the proposed Project site? These may include categorisation application, environmental scoping studies etc. If yes, please provide details and any documentary evidence (e.g. categorisation letter, scoping report, environmental authorisation, etc.)	
4.	Details of any other development work conducted in relation to the Project, including documentary evidence for such development work.	

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APPLICANT IDENTITY:		DATE:
APPLICATION FORM 7: FINANCIAL STANDING OF APPLICANT		

- Each Applicant Member is to provide the following financial information, together with any other financial information if required to substantiate the financial standing of the Applicant Member.
- Where an Applicant Member is a subsidiary of another entity, the financial standing of the parent company will be considered provided that a relevant letter of support is provided.

1 Financial strength

Applicants are to provide the audited financial statements of the Applicant Member for the past three (3) years. If audited statements are not available for most recent financial year, provide latest interim financial results.

The shareholder funds as per the most recent audited financial results must be clearly indicated.

The shareholder funds are defined as total capital employed, including net working capital, less long-term liabilities. The exchange rate for the translation of all accounts not prepared in Emalangeni (E) shall be the applicable ZAR exchange rates published by the UK Financial Times, on the date of issue of this RFQ:

2 Creditworthiness

Applicants are to provide documentary evidence of credit worthiness (at least one (1) of these requirements demonstrating the creditworthiness to develop the Project will be required to be submitted):

- (a) confirmation letters from credible financial institutions acceptable to ESERA evidencing the ability of the equity provider(s) to raise sufficient funds to finance their equity contributions;
- (b) a calculation demonstrating the extent to which the member(s) cash flow from operations will be sufficient to fund its equity contributions; and
- (c) either (i) a letter of support from the relevant parent entity; or (ii) confirmation of available cash on hand, together with confirmation that appropriate cash collateral support will be available in connection with the Project and the potential amount relating to the Project will be considered.

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APPLICANT IDENTITY:		DATE:
APPLICATION FORM 8: COMPLIANCE DOCUMENTS		

Note to Applicants: Each Applicant Member shall provide the documents listed below as part of this Application Form. For any entity that is not registered in Eswatini, an equivalent from the jurisdiction in which it is registered must be submitted.

- Company registration and trading licence
- Original and valid tax compliance certificate
- Company register of members / shareholders (Form C for Eswatini entities)
- Company register of directors (Form J for Eswatini entities)
- Labour compliance certificate
- Police clearance report / affidavit for Directors

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APPLICANT IDENTITY:		DATE:
APPLICATION FORM 9: LOCAL PARTICIPATION		

Note to Applicants: This Application Form contains a total of two (2) forms (Application Forms 9.1-9.2). It should be noted that Application Form 9.2 is optional

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APPLICANT IDENTITY:		DATE:
APPLICATION FORM 9.1: PROPOSED LEVELS OF LOCAL PARTICIPATION		

- Applicants are required to provide their proposed levels of local participation in the Project by completing this Application Form.
- If more than one Project has been identified by the Applicant, then this Application Form shall be completed for each identified Project. As specified in Section 5.4, each Application shall include no more than four (4) Projects.

Item No	Category	Proposed percentage (%) level
1.	Percentage (%) level of equity in Project Company to be allocated to Eswatini Equity Investors	
2.	Percentage (%) level of debt in the Project to be set aside for Eswatini Lending/Financial Institutions	
3.	Percentage (%) of feedstock to be procured from Eswatini	
4.	Percentage (%) level of the EPC contract value to be allocated to Eswatini registered companies and/or Eswatini Nationals	
5.	Percentage (%) level of the O&M contract value to be allocated to Eswatini registered companies and/or Eswatini Nationals.	

APPLICANT IDENTITY:		DATE:
APPLICATION FORM 9.2: LOCAL PARTICIPANTS (OPTIONAL)		

- Applicants who have identified the local participants for the local participation categories in Application Form 9.1 may provide details using this Application Form. This information will be used to allocate evaluation points.
- If more than one Project has been identified by the Applicant, then this Application Form shall be completed for each identified Project. As specified in Section 5.4, each Application shall include no more than four (4) Projects.

Item No	Category	Name of local entity	Level of Eswatini shareholding (%) in the entity	Proposed share in Project (%)
1.	Equity funding			
2.	Debt funding			
3.	Feedstock supply			
4.	EPC contract			
5.	O&M contract			



APPLICANT IDENTITY:		DATE:
APPLICATION FORM 10: PROOF OF PAYMENT		

Notes to Applicants: Applicants are required to include the Proof of Payment of the Application Fee as part of this Application Form.

APPLICANT IDENTITY:		DATE:
APPLICATION FORM 11: ADDITIONAL INFORMATION (OPTIONAL)		

Notes to Applicants: Applicants are invited to submit this Application Form with any information, additional to that which it has provided in other Application Forms, which it considers relevant to be considered. It should be noted that the submission of this Application Form is optional.

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